



Board of Trustees

Financial Affairs and Advancement Committee

9:00 a.m.
December 20, 2022

Room 127, Catherine Dower Center for Performing & Fine Arts

A live stream of the meeting for public viewing will also take place on YouTube at the following link: <https://www.westfield.ma.edu/live>

For information about Westfield State's COVID-19 procedures, visit: www.westfield.ma.edu/covid

1. Called to Order Trustee Salehi

2. Minutes
a. October 12, 2022 Trustee Salehi

Financial Affairs

3. Items for Information
a. FY23 First Quarter Financials Maria Feuerstein
b. Annual Debt Report and Ratios Stephen Taksar/Lisa Freeman
c. Parenzo Hall Renovation DCAMM/MDS

4. Items for Discussion
a. FY24 Budget Planning Scenarios Stephen Taksar/Maria Feuerstein
b. Multi-Year Forecast/Projection Update Stephen Taksar/Maria Feuerstein
c. Board of Higher Education (BHE) Strategic Review of Higher Education Financing Stephen Taksar

Advancement

5. Items for Action
a. Motion - Staff Emerita Status Lisa McMahan

6. Items for Information
a. Institutional Advancement Update Lisa McMahan
b. First Quarter Dashboard Lisa McMahan
c. Advancement Fundraising and Engagement Opportunities William Hynes
d. Alumni Fundraising and Engagement Opportunities Ryan Meersman